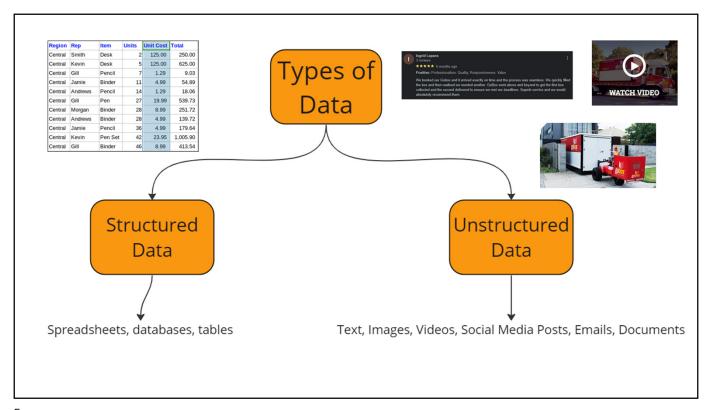


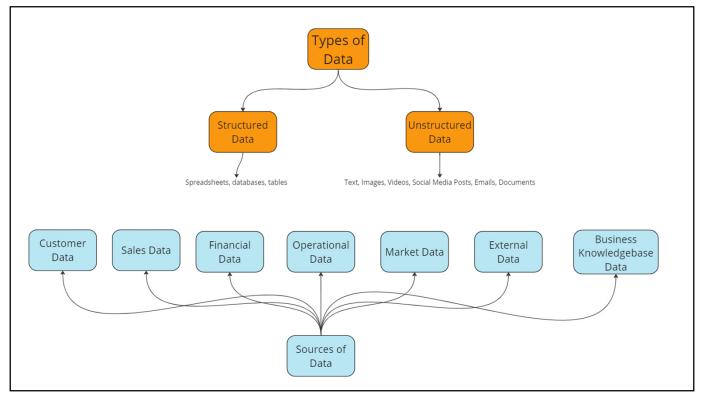
We live in an age of big data...

3



If all the data we have today was in the form of movies, it would take 13 million years if we were to watch non-stop...





# A Standard Data Analytics Framework

# A data analytics framework for better business decisions

#### Data

Determine what data is or could be available. Identify sources and ensure machinereadability.

## Models

Determine which algorithms to leverage, depending on the data gathered.

#### **Decisions**

Define which business decision(s) to support. Determine the decision-makers' requirements for accuracy and interpretability.

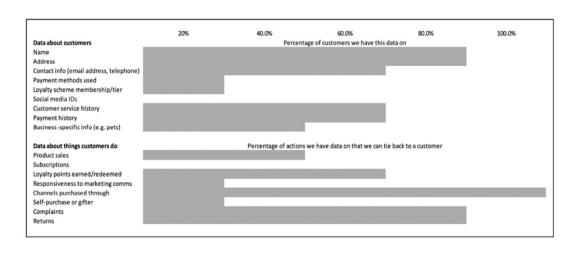
### Value

Verify the value of the analytics-enhanced process as compared to the status quo baseline and implement.

7

## The Data Audit

What do you actually know about your customers and how complete is that knowledge?



# Moving from Data Driven to Decision Driven

- Making decisions with data often comes down to finding a purpose for the data at hand.
- Instead of finding a purpose for your data, *find data for a purpose*

Data-Driven Versus Decision-Driven Data Analytics										
DATA-DRIVEN DECISION-MAKING	DECISION-DRIVEN DATA ANALYTICS									
Anchor on data that is available.	Anchor on a decision to be made.									
Find a purpose for data.	Find data for a purpose.									
Start from what is known.	Start from what is unknown.									

**Data Driven:** Focus on available data often leads to focusing on wrong questions

**Decision Driven:** Starts with a proper definition of the decision that needs to be made, frames the problem and the data needed to make the decision.

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Start with a purpose, then shine a light instead of shining a light and then finding a purpose



A decision-driven mindset treats the decision as the focal point instead of data.

# Framing the Problem - The IWIK (I Wish I Knew) Framework

Ask a simple question - What do I wish I knew to make the best decision possible?

## Four components of IWIK

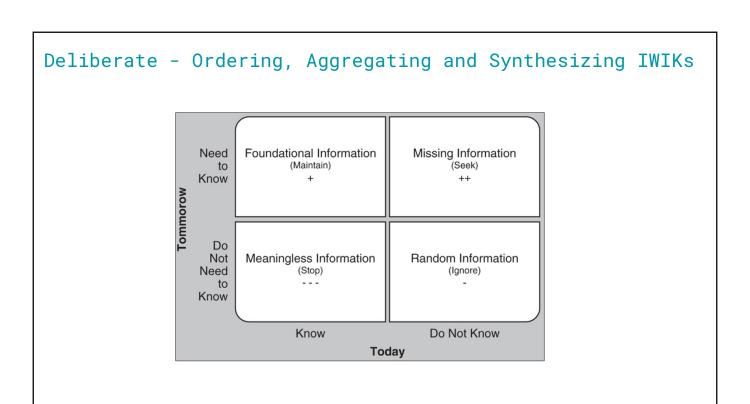
- **1. Ask** Get the right people to think about the right questions
- **2. Brainstorm** Optimise the discovery of information
- 3. Capture Lead IWIK discussions
- 4. Deliberate

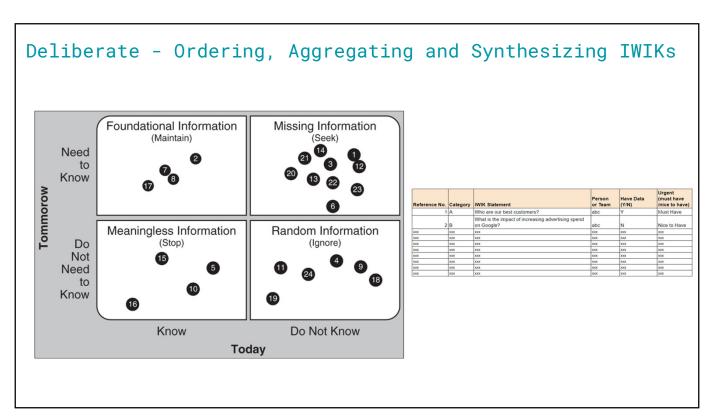
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# Deliberate - Ordering, Aggregating and Synthesizing IWIKs

## Build an IWIK Inventory

Reference No.	Category		Person or Team	Have Data	Urgent (must have /nice to have)
1	Α	Who are our best customers?	abc	Y	Must Have
2	В	What is the impact of increasing advertising spend on Google?	abc	N	Nice to Have
xxx	xxx	xxx	xxx	xxx	xxx
xxx	xxx	xxx	xxx	xxx	xxx
xxx	xxx	xxx	xxx	xxx	xxx
xxx	xxx	xxx	xxx	xxx	xxx
xxx	xxx	xxx	xxx	xxx	xxx
xxx	xxx	xxx	xxx	xxx	xxx
xxx	xxx	xxx	xxx	xxx	xxx
xxx	xxx	xxx	xxx	xxx	xxx





# Moving from a data driven framework...

# A data analytics framework for better business decisions

#### Data

Determine what data is or could be available. Identify sources and ensure machinereadability.

## Models

Determine which algorithms to leverage, depending on the data gathered.

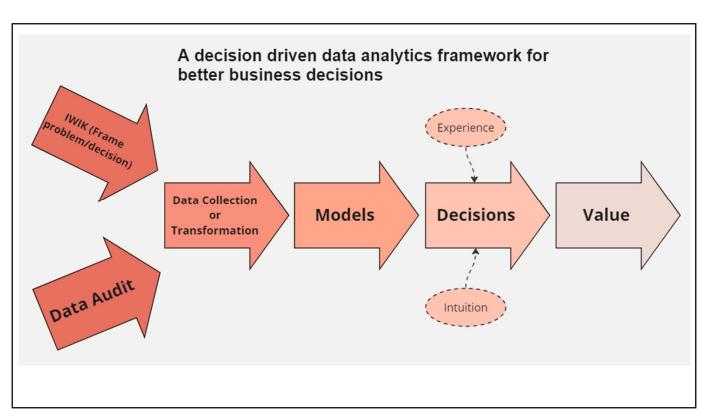
#### **Decisions**

Define which business decision(s) to support. Determine the decision-makers' requirements for accuracy and interpretability.

### Value

Verify the value of the analytics-enhanced process as compared to the status quo baseline and implement.

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## **Use Cases - Predictive Analytics**

# IWIK: The impact of Ad Spend in different marketing channels on Lead Volume

#### Maroon - TV Ad Spend in Queensland Grey - Lead Volume in Queensland

Channel	Coefficient * 1000	Coefficient
tv_linear	0.66600	0.00067
bvod	-0.40000	-0.00040
radio	0.43800	0.00044
paid_search_brand	10.14900	0.01015
paid_search_non_brand	7.05600	0.00706
social_facebook	-10.94000	-0.01094
social_organic	0.00000	0.00000
display_prospecting	0.00000	0.00000
display_remarketing	-20.53000	-0.02053
youtube	-3.32000	-0.00332
youtube_trueview	-21.52000	-0.02152
programmatic_playground	2.04200	0.00204
bing_brand	-4.32000	-0.00432
bing_non_brand	23.44600	0.02345
national_radio	0.00000	0.00000
paid_search_performance_max	63.18900	0.06319
out_of_home	0.00000	0.00000
social_linkedin	-471.86000	-0.47186
(Intercept)	40859.25000	40.85925
Total Spend	0.00000	

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## **Use Cases - Predictive Analytics**

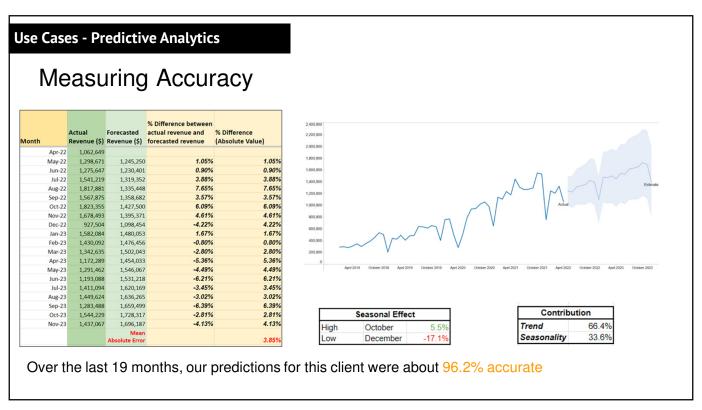
IWIK: The impact of a 1000\$ increase in Ad Spend for each channel

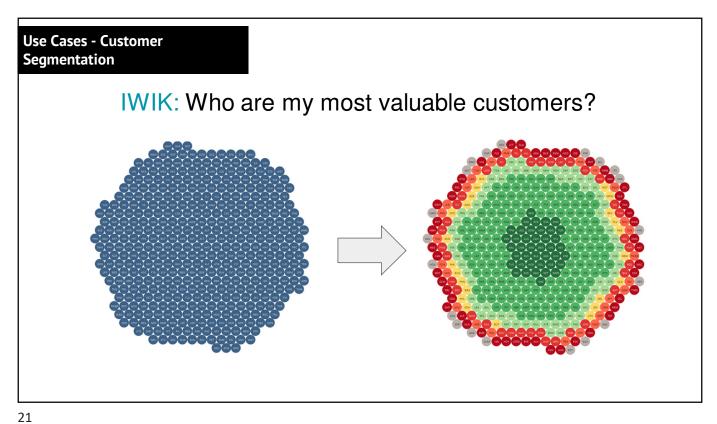
Enter Weekly
Ad Spend Increase
Per Channel Per State (in \$)
\$1,000

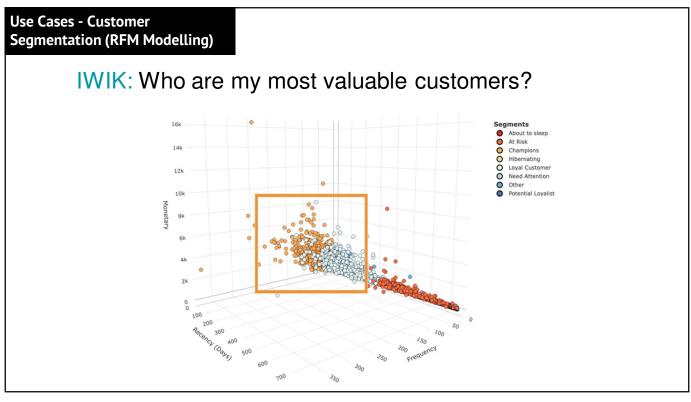
Marketing Channel	SA Expected Lead Volume Increase	VIC Expected Lead Volume Increase	QLD Expected Lead Volume Increase	NSW Expected Lead Volume Increase	WA Expected Lead Volume Increase	Total Weekly Expected Lead Volume Increase
tv_linear	3	1	1	1	2	8
paid_search_brand	9	13	10	8	8	48
paid_search_non_brand	Inconclusive	10	7	10	10	37
paid_search_performance_max	77	58	63	60	Inconclusive	259
bvod	-4	-3	Inconclusive	-2	Inconclusive	-9
radio	Inconclusive	2	Inconclusive	Inconclusive	Inconclusive	2
display_remarketing	-33	-14	-21	-26	-29	-122
youtube_trueview	-19	Inconclusive	Inconclusive	-26	Inconclusive	-45
social_facebook	Inconclusive	Inconclusive	Inconclusive	Inconclusive	Inconclusive	0
social_organic	Inconclusive	Inconclusive	Inconclusive	Inconclusive	Inconclusive	0
display_prospecting	Inconclusive	Inconclusive	Inconclusive	Inconclusive	Inconclusive	0
youtube	Inconclusive	Inconclusive	Inconclusive	Inconclusive	Inconclusive	0
programmatic_playground	Inconclusive	Inconclusive	Inconclusive	Inconclusive	Inconclusive	0
bing_brand	Inconclusive	Inconclusive	Inconclusive	Inconclusive	Inconclusive	0
bing_non_brand	Inconclusive	Inconclusive	Inconclusive	Inconclusive	Inconclusive	0
national_radio	Inconclusive	Inconclusive	Inconclusive	Inconclusive	Inconclusive	0
out_of_home	Inconclusive	Inconclusive	Inconclusive	Inconclusive	Inconclusive	0
social_linkedin	Inconclusive	Inconclusive	Inconclusive	Inconclusive	Inconclusive	0

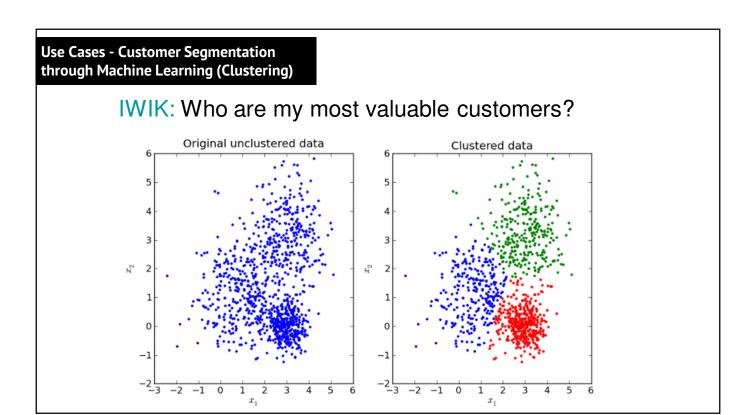
## **Use Cases - Predictive Analytics** IWIK: How much revenue my business would generate in the next 2 years? Quote Value - Month Forecast \$921.074 \$622.356 \$1,219.79 \$548,016 \$1,194,58 \$1,033,214 \$687,103 \$1,379,32 \$1,309,137 \$921,383 \$1,696,89 \$1,222,166 \$1,629,14 \$134,34 \$13.2M Forecast indicator Actual Estimat

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Use Cases - Customer Segmentation through Machine Learning (Clustering)

Clustering = Machine Learning



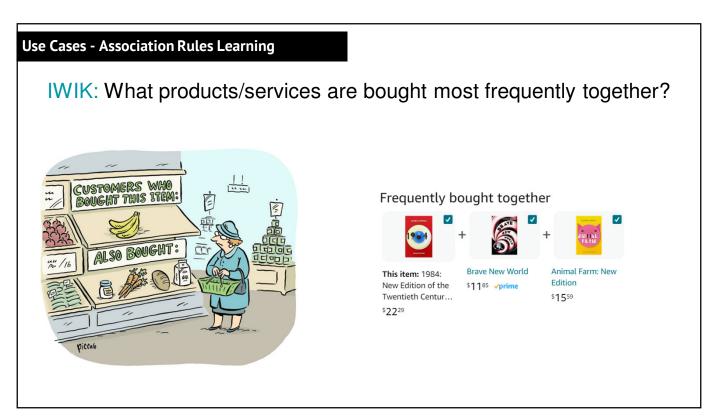




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# **Use Cases - Customer Segmentation through Machine Learning** IWIK: Who are my most valuable customers? Avg. Revenue per flonetary Value AOV Customer (Total Spent) Unique Items Avg. Avg. per Recency Frequency Purchase \$4,712 \$580,000 \$1,575 \$1,190,000 1 Bulk Order Plumbers 2 Average Plumber 3 Regular Pipeline Patr 4 Inactive Plumbers Marketing Campaigns for Each Segment verage Order Value a. Goal: Increase frequency of engagement with the business Marketing Campaigns: Rewards/Loyalty Program, Discounts for Bulk Orders Applications: Lookalike Audiences on FB, Identify common traits of "bulk order plumbing businesses" Goal: Increase frequency of engagement; increase AOV Marketing Campaigns: Bundle Deals, "Spend more, Save more" offers, Bulk Discounts; Product recommendations based on past product purchases Applications: Identify other ways to move these customers to more valuable customer segments woar: increase AUV Marketing Campaigns: Reward regular customers for loyalty, Loyalty program, Bulk Discounts, "Spend more, Save more" offers Applications: Lookalike Audiences on FB, Identify common traits of regular common traits. Marketing Campaigns: Remarketing/Reingagement campaigns (email/SMS), Product recommendations based on past purchases Applications: Identify common traits of inactive customers

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# **Use Cases - Association Rules Learning**

IWIK: What products/services are bought most frequently together?

Number	InvoiceDate	DueDate	ProductLabel	Journal Items/Product	Journal Iter Journal Ite	er ProductCoc
INV-10024	5/12/2022	5/12/2022	Hose Bib Brass 1/4	[HBBM20] 20mm MI Hos	product	3 [HBBM20]
INV-10024	5/12/2022	5/12/2022	Gas Ball Valves FI	[GBVF15] Gas Ball Valve	product	1 [GBVF15]
INV-10024	5/12/2022	5/12/2022	Bayonet and Cap F	[BF15] Bayonet and Cap	product	1 [BF15]
INV-10024	5/12/2022	5/12/2022	Washing Machine	[WMS20M] Washing Ma	product	1 [WMS20M]
INV-10024	5/12/2022	5/12/2022	Flexi Flange Cupbo	[FF4060] Flexi Flange Cu	product	2 [FF4060]
INV-10024	5/12/2022	5/12/2022	Cover Plate Raised	[CPR9] Cover Plate Rais	product 2	0 [CPR9]
INV-10024	5/12/2022	5/12/2022	HB Fuller Plumber	[S300T] HB Fuller Plumb	product	1 [S300T]
INV-10024	5/12/2022	5/12/2022	HB Fuller Plumber	[S300W] HB Fuller Plum	product	2 [S300W]
INV-10024	5/12/2022	5/12/2022	Hex Nipple DR Bra	[HN15] Hex Nipple DR B	product 1	0 [HN15]
INV-10024	5/12/2022	5/12/2022	15mm Stainless St	[FH15150MF] 15mm Sta	product 1	0 [FH15150M
INV-10024	5/12/2022	5/12/2022	Kee Seal Rubber 5	[KS50B] Kee Seal Rubbe	product	2 [KS50B]
INV-10024	5/12/2022	5/12/2022	MIXX Sink Mixer St	[MX225] MIXX Sink Mixe	product	1 [MX225]
INV-10014	5/12/2022	5/12/2022	Forge Pressure Re	[FPR20] 20mm Pressure	product	1 [FPR20]
INV-10014	5/12/2022	5/12/2022	Compression Unio	[CUCBMC2020] Compre	product	2 [CUCBMC20
INV-10004	5/12/2022	5/12/2022	16mm Water Pex-I	[PXW16-50] 16mm Wate	product	1 [PXW16-50]
INV-10004	5/12/2022	5/12/2022	eFlex Solar High Te	[HTI-13] eFlex Solar Hig	product 2	0 [HTI-13]
INV-10004	5/12/2022	5/12/2022	Forge Pressure Re	[FPR20] 20mm Pressure	product	6 [FPR20]
INV-10004	5/12/2022	5/12/2022	TurboBORE Spade	[TS0822] TurboBORE Sp	product	3 [TS0822]
INV-10004	5/12/2022	5/12/2022	TurboBORE Spade	[TS0816] TurboBORE Sp	product	3 [TS0816]
INV-10017	5/12/2022	5/12/2022	15mm Stainless St	[FH15150FF] 15mm Stair	product 1	0 [FH15150FF
INV-10017	5/12/2022	5/12/2022	15mm Stainless St	[FH15225FF] 15mm Stair	product 1	0 [FH15225FF
INV-10017	5/12/2022	5/12/2022	15mm Stainless St	[FH15300FF] 15mm Stair	product 1	0 [FH15300FF
INV-10017	5/12/2022	5/12/2022	AVG Tempering Va	[FTV15HP] AVG Temper	product	1 [FTV15HP]
INV-10017	5/12/2022	5/12/2022	FREE - Forge Plumi	[NOTEBOOK] FREE - For	product	5 [NOTEBOOI
INV-10017	5/12/2022	5/12/2022	Mini Cistern Stop 1	[CS15SV] Mini Cistern S	product 2	0 [CS15SV]
INV-10017	5/12/2022	5/12/2022	<b>Dual Isolation Stop</b>	[DSM1520SV] Dual Isola	product	4 [DSM1520S
INV-10017	5/12/2022	5/12/2022	Flexi Flange Cupbo	[FF0922] Flexi Flange Cu	product	2 [FF0922]
INV-10017	5/12/2022	5/12/2022	Flexi Flange Cupbo	[FF4060] Flexi Flange Cu	product	2 [FF4060]
INV-10017	5/12/2022	5/12/2022	Dishwasher Cover	[CPPDI] Dishwasher Cov	product	3 [CPPDI]
INV-10017	5/12/2022	5/12/2022	Cover Plate Flat St	[CPF15] Cover Plate Flat	product 2	0 [CPF15]
INV-10017	5/12/2022	5/12/2022	Cover Plate Raised	[CPR9] Cover Plate Rais	product 2	0 [CPR9]
INV-10017	5/12/2022	5/12/2022	DWV Pan Connect	[PC100] DWV Pan Conne	product	2 [PC100]
INV-10017	5/12/2022	5/12/2022	DWV Pan Connect	[PC10020] DWV Pan Cor	product	2 [PC10020]
INV-10017	5/12/2022	5/12/2022	Adaptor MI x FI Bra	[AB15] Adaptor MI x FI E	product	6 [AB15]
INV-10017	5/12/2022	5/12/2022	Screwed Plug Hex	[SP15] Screwed Plug He	product 1	0 [SP15]
INV-10017	5/12/2022	5/12/2022	Screwed Cap Hex B	[SC15] Screwed Cap Hex	product 1	0 [SC15]

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# **Use Cases - Association Rules Learning**

IWIK: What products/services are bought most frequently together?

	LHS		RHS	Support	Confidence	Coverage	Lift	Count
[1]	{TRUST IBUPROFEN TAB 200MG 96}	=>	{APH PARACETAMOL CAPLET-BLIS 500MG 100}	0.11%	20.20%	0.56%	14.72	77
[2]	{TRUST IBUPROFEN TAB 200MG 96}	=>	{PANAMAX TAB 500MG 100}	0.11%	19.20%	0.56%	8.73	73
[3]	{TRUST IBUPROFEN TAB 200MG 48}	=>	{PANAMAX TAB 500MG 100}	0.06%	17.40%	0.35%	7.92	41
[4]	{NUROFEN CHILD 5YRS-12YRS STRWBRRY 200ML}	=>	{PANADOL CHILD LIQ 200ML 5-12YR S/BRY}	0.05%	21.50%	0.24%	70.02	35
[5]	{PANADOL CHILD LIQ 200ML 5-12YR S/BRY}	=>	{NUROFEN CHILD 5YRS-12YRS STRWBRRY 200ML}	0.05%	16.70%	0.31%	70.02	35
[6]	{NANO 3 PLY DISPOSABLE MASK 50PK}	=>	{NANO RAPID H/SANITISER 500ML}	0.04%	15.30%	0.28%	6.93	29
[7]	{TRUST IBUPROFEN TAB 200MG 48}	=>	{APH PARACETAMOL CAPLET-BLIS 500MG 100}	0.04%	11.40%	0.35%	8.33	27
[8]	{EGO-QV-SKIN LTN 5% 1L}	=>	{EGO-QV-WASH-GENT 15% 1L}	0.03%	19.10%	0.16%	29.57	21
[9]	{EGO QV GENTLE COND 200G}	=>	{EGO QV GENTLE S/POO 200G}	0.03%	66.70%	0.04%	770.09	20
[10]	{EGO QV GENTLE S/POO 200G}	=>	{EGO QV GENTLE COND 200G}	0.03%	33.90%	0.09%	770.09	20
[11]	{NANO RAPID HAND SANITISER 59ML}	=>	{NANO RAPID H/SANITISER 500ML}	0.03%	12.00%	0.25%	5.44	20
[12]	{DERMAVEEN OATMEAL COND 1L}	=>	{DERMAVEEN OATMEAL S/POO 1L}	0.03%	79.20%	0.04%	1740.47	19
[13]	{DERMAVEEN OATMEAL S/POO 1L}	=>	{DERMAVEEN OATMEAL COND 1L}	0.03%	61.30%	0.05%	1740.47	19
[14]	{TRUST IBUPROFEN TAB 200MG 24}	=>	{APH PARACETAMOL CAPLET-BLIS 500MG 100}	0.02%	11.00%	0.23%	8.04	17
[15]	{TRUST IBUPROFEN TAB 200MG 24}	=>	{PANAMAX TAB 500MG 100}	0.02%	11.00%	0.23%	5.03	17
[16]	{SUNSILK S/POO LONG&STRONG 200ML}	=>	{SUNSILK COND LONG&STRONG 200ML}	0.02%	84.20%	0.03%	2495.3	16
[17]	{SUNSILK COND LONG&STRONG 200ML}	=>	{SUNSILK S/POO LONG&STRONG 200ML}	0.02%	69.60%	0.03%	2495.3	16
[18]	{MASKIT PM2.5 MASK FILTER PK 10}	=>	{MASKIT FACE MASK CLASSIC BLACK}	0.02%	24.60%	0.10%	46.09	16
[19]	{NANO 3 PLY MED GRADE TYPE 2 DISP MASK 50}	=>	{NANO RAPID H/SANITISER 500ML}	0.02%	10.50%	0.22%	4.75	16
[20]	{MOOGOO CREAM COND 500ML}	=>	{MOOGOO MILK S/POO 500ML}	0.02%	51.70%	0.04%	1036.81	15
[21]	{MOOGOO MILK S/POO 500ML}	=>	{MOOGOO CREAM COND 500ML}	0.02%	44.10%	0.05%	1036.81	15
[22]	{EGO QV NOURISH S/POO 200G}	=>	{EGO QV NOURISH COND 200G}	0.02%	50.00%	0.04%	1175.05	15
[23]	{EGO QV NOURISH COND 200G}	=>	{EGO QV NOURISH S/POO 200G}	0.02%	51.70%	0.04%	1175.05	15
[24]	{DONNATAB TAB-BLIS 50}	=>	{GASTRO STOP LOPERAMIDE CAP 20}	0.02%	22.40%	0.10%	62.28	15
[25]	{NUROFEN CHILD 5YRS-12YRS ORANGE 200ML}	=>	{PANADOL CHILD LIQ 200ML 5-12YRS ORNGE}	0.02%	16.50%	0.13%	127.66	15
[26]	{PANADOL CHILD LIQ 200ML 5-12YRS ORNGE}	=>	{NUROFEN CHILD 5YRS-12YRS ORANGE 200ML}	0.02%	17.00%	0.13%	127.66	15
[27]	{G/CROSS SENEGA&AMMONIA APF 500ML}	=>	{TRUST DOUBLE ACTION CHESTY COUGH 200ML}	0.02%	10.80%	0.20%	22.49	15
[28]	{DOVE COND HT COL RDNCE 320ML}	=>	{DOVE S/POO HT COL RDNCE 320ML}	0.02%	66.70%	0.03%	1817.41	14
[29]	{DOVE S/POO HT COL RDNCE 320ML}	=>	{DOVE COND HT COL RDNCE 320ML}	0.02%	56.00%	0.04%	1817.41	14
[30]	{DOVE COND HT INTENSE RPR 320ML}	=>	{DOVE S/POO HT INTNSV REP 320ML}	0.02%	60.90%	0.03%	1481.59	14

Customers who buy



are 14.7 times more likely to also buy



# IWIK: What products/services are bought most frequently together? Customers who buy OTC (over the counter) medications For customers who bought multiple products in one basket, there are two distinct shopping baskets. Customers who buy OTC medications almost never buy Personal Care Products in the same basket.

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# **Use Cases - Market Analysis**

IWIK: Which countries to expand my business to?

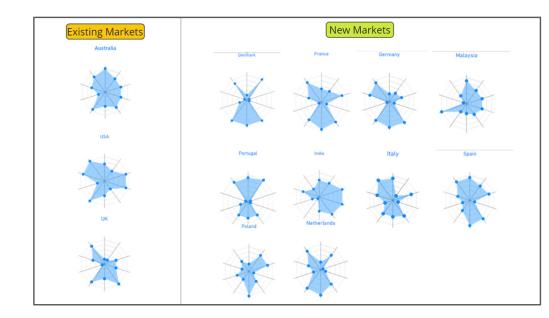
# Global Market Analysis

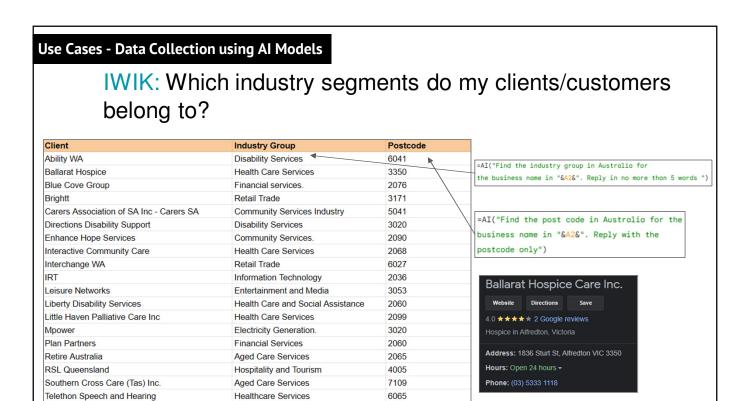
State	Market Rank	Population	Population bar	Avg. Monthly Searches for	Estimated Impressions	Estimated Clicks	Estimated Form Submissions	Estimated Cost	Estimated Cost/Conv	Estimated Avg. Cost per Click (CPC)	Avg.CPC % difference with Texas	Monthly Searches per million	Website Users	Brochure Downloads	Brochure Download Rate	Avg. Session Duration (in min)
Texas	2	29,360,759		880	34,046	1,019	5	\$3,566.50	\$713.30	\$3.50	-	30	-	- 1	6.13%	1.05
California	1	39,368,078		1,300	50,295	1,505	9	\$5,628.70	\$625.41	\$3.74	▲ 6.9%	33	139	15	9.14%	1.58
North Carolina	3	10,600,823		320	12,380	370	2	\$1,398.60	\$699.30	\$3.78	▲ 8.0%	30	28	0	0%	1.42
Florida	4	21,733,312		590	22,826	683	3	\$2,363.18	\$787.73	\$3.46	▼ -1.1%	27	55	6	7.59%	1.16
Arizona	5	7,421,401		170	6,577	197	1	\$715.11	\$715.11	\$3.63	▲ 3.7%	23	37	6	10.00%	3.45
Nevada	6	3,138,259		50	1,934	58	0	\$228.52	-	\$3.94	<b>▲ 12.5%</b>	16	31	18	32.14%	4.31
New Jersey	7	8,882,371		170	6,577	197	1	\$652.07	\$652.07	\$3.31	▼ -5.4%	19	98	1	0.93%	0.03
Massachusetts	8	6,893,574		170	6,577	197	1	\$766.33	\$766.33	\$3.89	▲ 11.1%	25	16	3	15.00%	1.36
Georgia	9	10,710,017		260	10,059	301	2	\$872.90	\$436.45	\$2.90	▼ -17.1%	24	17	3	12.50%	1.41
New York	10	19,336,776		390	15,088	452	3	\$1,346.96	\$448.99	\$2.98	▼ -14.8%	20	47	0	0%	0.41
Oregon	-	4,241,507		90	3,481	104	1	\$455.52	\$455.52	\$4.38	▲ 25.1%	21	217	7	2.75%	0.06
Idaho		1,826,913	I	50	1,934	58	0	\$245.92	-	\$4.24	▲ 21.1%	28	18	15	57.69%	5.35
New Mexico	-	2,106,319	I	90	3,481	104	1	\$427.44	\$427.44	\$4.11	▲ 17.4%	43	18	6	31.58%	4.13
Illinois		12,587,530		260	10,059	301	2	\$936.11	\$468.06	\$3.11	▼ -11.1%	21	60	7	9.33%	0.55
Missouri	-	6,151,548		90	3,481	104	1	\$465.92	\$465.92	\$4.48	▲ 28.0%	15	28	20	45.45%	4.21
Hawaii		1,407,006	1	50	1,934	58	0	\$209.96		\$3.62	▲ 3.4%	36	10	10	52.63%	2.46

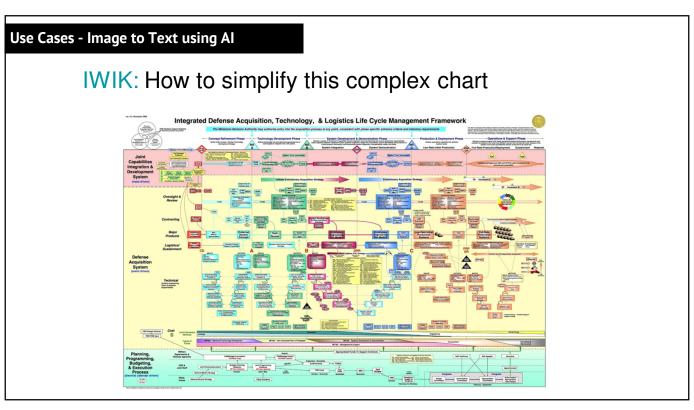
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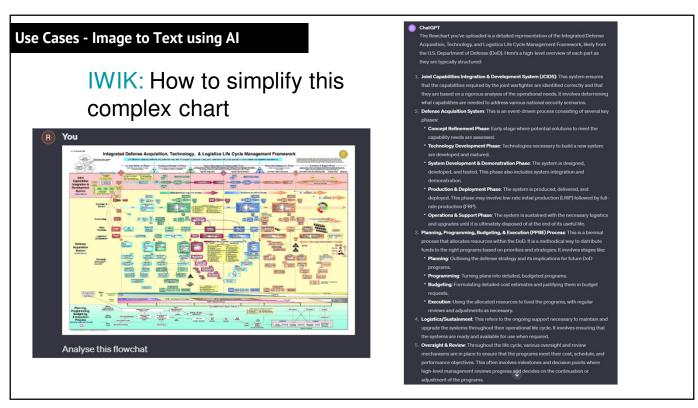
# **Use Cases - Market Analysis**

# IWIK: Which countries to expand my business to?









## **Data Collections and Ethics**

# **Five Principles of Data Ethics**

- Ownership
- Transparency
- Privacy
- Intention
- Outcomes



# **Key Takeaways**

- 1. Instead of finding purpose for your data, find data for a purpose
  2. Utilise the IWIK (I Wish I Knew) framework
  3. For better business decisions, move to a decision driven
- data analytics framework